

Badi Foundation

Annual Report

2011

Macau Headquarters Office

School of the Nations Building
Rua de Minho
Taipa, Macau S.A.R.
Tel: +853 2884-1257
Fax: +853 2870-1724
Email: admin@badi-foundation.org
Web: www.badi-foundation.org

Beijing Representative Office

Room B 227, 01 Shangwu Bei Lou, No.2
Jiuxianqiao Road, Chaoyang District,
Beijing, 100015
Tel: +86 10-5203-4619
Fax: +86 10-5203-4620
Email: badi.beijing@badi-foundation.org

Board of Curators

Mr. Bijan Farid

Mrs. Sheedvash Amirkia Farid

Mr. Tarrant Matthew Mahony

Dr. Lori McLaughlin Noguchi

Mr. Shahrooz Tedjarati

Board of Administrators

Mr. Victor Ali

Mrs. Shareen Ahmed Farhad

Mr. Vivek Vasudevan Nair

Dr. Lori McLaughlin Noguchi

Mrs. Poh Leng Howe-Teo

The Badi Foundation wishes to express its heartfelt gratitude to the individual and institutional supporters who have contributed financial support during the year 2011, including the following organizations:



Unity International Development Foundation



The Asia Circle (Hong Kong)

Introduction	04
2011 Overview	05
Program Developments – Mainland China	08
Institutional Capacity Building Program	09
Junior Youth Empowerment Program	14
Environmental Action Program	17
Program Developments – Macau S.A.R.	20
School of the Nations	20
Macau Junior Youth Empowerment Program	21
Government and Civil Society Collaboration	22
Media Coverage	25
Financial Report	26

Table of Contents

The Badi Foundation is a non-governmental development organization dedicated to releasing the potential of individuals and institutions in China to advance their own communities. We facilitate the establishment of community-based organizations and strengthen their institutional capacity to work with local governments and communities to design and implement education and training programs that release the potential of women and youth living in China's rural areas. The foundation also operates the School of the Nations, an internationally oriented school in Macau S.A.R. that seeks to foster the intellectual and moral development of its students in an integrated manner, while developing their commitment to service to the broader community.

The Badi Foundation was established in Macau in 1990, where it is registered as a non-profit charitable organization. The foundation established a representative office in Beijing, registered under the State Administration for Industry and Commerce of the People's Republic of China in 1997. In our efforts to contribute to China's balanced development, we work with Chinese government agencies—such as the State Council Leading Group Office of Poverty Alleviation and Development, State Administration of Foreign Experts Affairs, and provincial and local Poverty Alleviation Bureaus, Education Bureaus and Women's Federations—as well as Chinese NGOs, including the China Charity Federation and China Association for NGO Cooperation (CANGO).

Some Guiding Principles

- Human beings are noble, possess vast potential, and are valuable resources for the balanced development of communities.
- The vast potential of humanity can best be released through education and training programs that seek to build capacity.
- In order for development to be sustainable and truly responsive to local conditions, capacity must be built at the level of individuals and institutions to interact harmoniously to bring about the advancement of their communities.
- Balanced development requires consideration of the material and spiritual dimensions of existence.

Areas of Work

Rural Development

- Building the institutional capacity of community-based organizations to support government priorities and contribute to the harmony and prosperity of their communities.
- Developing the powers of expression and moral structures of youth between the ages of 12 and 15.
- Developing the capacity of rural women to actively participate in the sustainable development of their communities.

Formal Education

- Building the capacity of schools to promote the intellectual and moral development of their students in an integrated manner.





2011 Overview

The year 2011 saw significant advances in the work of the Badi Foundation and the development of its programs. We are continuing to see steady progress in the development of the community-based organizations (CBOs) and program groups the Badi Foundation is supporting through our Institutional Capacity Building Program, both in terms of the numbers of participants the CBOs and program groups are reaching with their programs as well as in the enhanced quality and impact of their programs. In 2011, the Badi Foundation collaborated with 21 CBOs and program groups in 9 provinces in China. The 13 organizations and groups carrying out the Junior Youth Empowerment Program worked with more than 2,500 participants during the year and completed Level One trainings with a total of 1,870 participants – a 23% increase over the prior year. The 8 CBOs and groups carrying out the Environmental Action Program completed Level One and Two trainings with a total of 1,090 and 772 participants, respectively – representing 18.6% and 23% respective increases over the prior year. This brings the total number of program participants reached by CBOs and program groups since the initiation of the Institutional Capacity Building Program to over 14,900. That the CBOs and program groups are able to complete trainings with greater numbers of program participants is one promising indicator of the learning

that has been generated and enhanced institutional capacity of the organizations over the last year.

In addition to reaching more program participants, the growing capacity of the CBOs and program groups is evident in the range of efforts undertaken by the participants in their programs to begin to identify and address the needs of their communities. Junior Youth Empowerment Program participants, while developing their powers of expression in the English language, designed and undertook service projects such as beautifying the environment in their villages through cleanup projects, helping aged and isolated community members and addressing a variety of other needs they identified in their surroundings. Women who participated in Environmental Action Program trainings offered by the CBOs and program groups employed the tools of consultation and collective planning developed through the program, as well as their enhanced understanding of the science of sustainable development, in a variety of forms, including initiating community-wide rabbit and goat breeding projects, assisting their communities to implement new and more environmentally sustainable crop fertilization methods, experimenting with new crops and organizing cultural performances and gatherings in their villages.

An additional promising development has been the efforts of the CBOs and program groups to train volunteer facilitators. As the organizations and groups gain experience implementing their programs, they are able to identify other members of their community who share a commitment to its development and gradually begin to train and accompany them to initiate the programs in their local communities on a volunteer basis. To date, the CBOs and program groups have carried out 23 facilitator trainings for a total of 161 potential facilitators. Although these efforts are still in their early stages, this is a promising development for the continued expansion of the programs going forward.

The Badi Foundation continued to work with the CBOs and program groups to form and maintain collaborative relationships with local authorities. Among the fruits of these efforts in 2011 was the official registration of three of the CBOs with the support of government sponsors.

This year also saw increasing integration between the School of the Nations—the Badi Foundation’s internationally-oriented school in Macau S.A.R.—and the foundation’s programs in mainland China. In September, a delegation of officials from the Gucheng District Education Bureau in Lijiang, Yunnan Province that is collaborating with one of the CBOs implementing the Junior Youth Empowerment Program in Lijiang visited the School of the Nations for two days to observe its implementation of character development programs, and in particular the Junior Youth Empowerment Program. This provided a special opportunity to share experiences and begin an exploration of methods for nurturing the intellectual and moral development of students in a formal education setting, both in Macau and the Gucheng District of Lijiang, and student and teacher exchanges between the School of the Nations and a school in the Gucheng District are planned for 2012.

The Badi Foundation is very grateful to have had the opportunity to continue to collaborate with national-level Chinese government agencies in 2011. Some highlights include being invited in April by the Foreign Capital Project Management Center of the State Council Leading Group Office of Poverty Alleviation (FCPMC) to share a presentation on the challenges and lessons learned over the past decades from the evolution of international development thought and discuss the implications of the lessons learned for the unique context of China’s development. In May the Badi Foundation was invited to share some experiences with the Junior

At a Glance: 2011 Developments

Badi Foundation supported 21 Community Based Organizations (CBOs) and program groups in 9 Provinces, which reached over 3,500 local program participants.

CBOs and program groups completed Junior Youth Empowerment Program Level One Trainings with 1,870 participants, a 23% increase over the prior year.

CBOs and program groups completed Environmental Action Program Level One and Level Two Trainings with 1,090 and 772 participants, respectively – representing 18.6% and 23% respective increases over the prior year.

A growing range of efforts undertaken by the participants in the programs offered by the CBOs and program groups to begin to identify and address the needs of their communities.

CBOs and program groups enhanced their efforts to train local volunteer facilitators.

3 CBOs officially registered under local government sponsors.

Visit by Gucheng District Education Bureau in Lijiang, Yunnan Province to School of the Nations in Macau S.A.R. to explore methods for nurturing the intellectual and moral development of students in a formal education setting.

Badi Foundation participated in several fruitful exchanges with the Foreign Capital Project Management Center of the State Council Leading Group Office of Poverty Alleviation.

Badi Foundation and China Charity Federation partner to establish the China Charity Federation Badi Community Development Fund.

Badi Foundation entered into a three year special cooperation agreement with the China Association for NGO Cooperation (CANGO)



Youth Empowerment Program at the first Child Poverty and Development Forum, organized by FCPMC and UNICEF in Zhejiang Province. In August, the Badi Foundation organized a round table conference on the theme “Roles of Farmers in Rural Community Development” at the office of the China Charity Federation in Beijing, which provided a forum for exchange between representatives of the FCPMC, China Charity Federation, China Association for NGO Cooperation (CANGO), Tsinghua University’s Research Center on Non-Profit Organizations, the Badi Foundation and several of the CBOs.

Some wonderful opportunities to collaborate with national-level Chinese NGOs emerged during 2011 as well. In January the China Charity Federation and Badi Foundation entered into a formal agreement establishing the “China Charity Federation-Badi Community Development Fund,” which provides a channel for individuals and organizations who wish to offer financial support to the community-based organizations the Badi Foundation is collaborating with. In July the Badi Foundation entered into a three year special cooperation agreement with the China Association for NGO Cooperation (CANGO), pursuant to which CANGO and the Badi Foundation will collaborate to organize capacity building trainings and seminars, participate in high level meetings and share experiences related to the development of NGOs in China.

The developments briefly summarized in these paragraphs would not have been possible without the efforts and various

forms of support provided by numerous national, provincial and local government agencies in mainland China and Macau S.A.R., like-minded NGOs, dedicated volunteers and collaborators, as well as individuals and organizations that have offered financial support for the Badi Foundation’s efforts to contribute to China’s balanced development. We would like to take this opportunity to convey our abiding gratitude to the supporters of the Badi Foundation’s work.

In 2012 we will continue on this path of learning and service, and, based on the experience generated to date, one significant development we anticipate in the next year is the establishment of a number of new program groups, who will be able to both benefit from and contribute to the learning process about releasing the potential of individuals and institutions in China to advance their own communities.



Participants at a training in Hebei Province



Macau students carrying out a service project



Villagers studying sustainable development in Sha'anxi Province



A junior youth group in Yunnan Province

Program Developments – Mainland China

Through its Institutional Capacity Building Program, the Badi Foundation facilitates the establishment and growth of community-based organizations dedicated to the balanced development of their communities in rural and semi-rural regions of China. These community-based organizations (CBOs) often originate with a single individual who sees the vast potential of their community, has a vision of its future and is inspired to devote their time and efforts to founding an organization dedicated to its advancement.

The Badi Foundation, through a process of accompaniment and shared learning, works closely with such individuals to analyze the opportunities and resources available to them, begin to implement a program of social and economic development that is refined through a process of action and reflection, identify and train human resources to support the work of the organization, develop and manage the financial resources necessary for the organization's sustainability, and form and maintain relationships with local government and civil society organizations. Over time, what begins with the efforts of an individual evolves into a program group, which ultimately grows into a full fledged community-based organization with several full time staff that is deeply rooted in collaborative relationships with the local community, government, and other civil society organizations and whose programs reach hundreds of participants.

Since the Badi Foundation initiated the Institutional Capacity Building Program in 2005, we have been working with a growing pool of CBOs, each seeking to build the capacity of individuals to contribute to the advancement of their

community. To assist the CBOs and program groups to commence a process of capacity building in their local communities, the Badi Foundation works with them to implement one of two programs that focus on populations that play a particularly important role in China's balanced development – youth between the ages of 12 and 15 and women. These programs are the Junior Youth Empowerment Program, which develops the powers of expression in the English language of youth between the aged 12 to 15 while also assisting them to develop a sound moral structure, and the Environmental Action Program, which builds capacity in rural women to participate in and apply scientific concepts to the sustainable development of their communities.

The organizations and groups that belong to this emerging network share a common vision of development and are gradually gaining experience releasing the potential of youth and women living in China's rural regions. Periodic seminars facilitated by the Badi Foundation provide a forum where the CBOs and program groups can share the experiences, opportunities and challenges they face related to the implementation of their program and the growth of their organizations; while the knowledge being generated and shared by the organizations and groups is also incorporated into the curriculum of the Institutional Capacity Building Program in order to be shared more systematically.

The following sections share some of the developments related to this ongoing process that occurred in 2011.



Participants at a seminar in Beijing

Institutional Capacity Building Program

In 2011, the community-based organizations and program groups the Badi Foundation is supporting through its Institutional Capacity Building Program enhanced their institutional capacity and ability to implement programs seeking to build capacity in their local communities. One aspect of this enhanced institutional capacity is the expansion in numbers of participants the CBOs were able to reach with their programs. In 2011, the Badi Foundation collaborated with 21 community-based organizations (CBOs) and program groups in Gansu, Ningxia, Yunnan, Sichuan, Shanxi, Sha'anxi, Guangdong, Hunan and Hebei Provinces. 13 of the CBOs and program groups implemented the Junior Youth Empowerment Program, working with more than 2,500 participants during the year, and completing Level One training in the Junior Youth Empowerment Program with 1,870 participants – a 23% increase over 2010. 8 of the CBOs and program groups implemented the Environmental Action Program, working with more than 1,000 participants during the year, and completing Level One and Two trainings with 1,090 and 772 participants, respectively – representing 18.6% and 23% increases over 2010. This brings the total number of program participants reached by CBOs and program groups since the initiation of the Institutional Capacity Building Program to over 14,900.

Another capability that the Badi Foundation seeks to assist the organizations and groups to develop is that of forming

and maintaining relationships with local authorities. This capability is important both in terms of enabling the organizations and groups to better understand and support local priorities, as well as because the support and assistance of local authorities contributes greatly to the ability of the organizations and groups to effectively implement programs that release the potential of the local population. One of the indicators of the progress made in this area in 2011 was that 3 CBOs were able to officially register with the support of government sponsors, bringing the total number of CBOs that the Badi Foundation is supporting that have been able to obtain official registration to four. Two organizations implementing the Environmental Action Programs were able to register—one under its local Poverty Alleviation Bureau and one under its local Women's Federation—and one organization implementing the Junior Youth Empowerment Program was able to register under its local Education Bureau. As official registration can expand the resources and opportunities available to an organization, we are pleased to see this development and anticipate that the learning generated by the organizations that have obtained official registration will benefit other program groups that are seeking to contribute to the advancement of their communities.

Location of Collaborating Community-Based Organizations and Program Groups



In 2011 the Badi Foundation supported **13** community-based organizations and program groups that implemented the Junior Youth Empowerment Program in **29** communities, in collaboration with **16** local schools and **5** Education Bureaus, working with more than **2,500** participants during the year. To date, the community-based organizations and program groups implementing the Junior Youth Empowerment Program have reached over **12,000** participants.

In 2011 the Badi Foundation supported **8** community-based organizations and program groups that implemented the Environmental Action Program in **25** communities in collaboration with **10** local government agencies, working with over **1,000** participants during the year. To date, Environmental Action Program trainings conducted by the community-based organizations, program groups and Badi Foundation have reached over **6,300** participants.



A training hosted by Xin Miao Community Service Center



Zhang Nian facilitates a training

An example of the journey taken by an individual who has decided to dedicate themselves to the founding of an organization in order to contribute to the advancement of their community can be found in Zhang Nian.

Zhang Nian's Story: From Attending a Training to Establishing a Community Based Organization

In July 2011, Wuyi County Xin Miao Community Service Center was officially registered as a social organization with the county Civil Affairs Bureau. The founder of the organization, Zhang Nian, is from Wuyi County, Hebei Province. In March 2007, she participated in an Environmental Action Program training course for rural women organized by the Badi Foundation and Wuyi County Women's Federation, which had a great impact on her. Zhang Nian began writing in a diary a few months after the training. She wrote about how she used to be timid and not have confidence and how after the training, she began to have a lot of ideas. She wrote that before the training, she felt like a vine depending on others, but now, she feels like she has transformed into a pine tree. Zhang Nian broadened her vision as she started thinking about her abilities and how she could use them.

These changes in Zhang Nian were recognized by the Wuyi County Women's Federation. The Women's Federation also noticed the impact of the Environmental Action Program on other rural women and felt the program plays an important role in enhancing the local rural women's capabilities and qualities.

Due to Zhang Nian's strong desire to serve her community after participating in the Environmental Action Program training, the Badi Foundation invited her to participate in a number of other trainings. Through these trainings, Zhang Nian gained a deeper understanding of the Environmental Action Program and strengthened her resolve to serve others. She also wished that more rural women could participate in the program and benefit from it. In March 2009, she participated in the Environmental Action Program internship in Beijing, and in April of the same

year, started to implement the Environmental Action Program in her hometown. The aim was that through the learning process initiated by participation in the program, the potential of local people to promote the harmonious development of their families and community would be released.

Since she started implementing the Environmental Action Program, Zhang Nian has been actively exploring how to effectively carry out the program in her local community. During periods that were not busy with agricultural activities, she invited women from her village and the neighboring village to study the course. She also regularly visited local government officials to develop understanding and support, and to explore the possibility of officially registering her organization. Since 2009, Zhang Nian has carried out five trainings, attended by a total of 90 people. Participants' enthusiasm and initiative were greatly increased, especially the participants from Miaoxiao Village of Shenpo Town. After the study, some participants organized a choir who sang harvesting songs, helping to strengthen social ties in the village. In another case, drawing on the tools of consultation and collaboration developed by the program offered by Zhang Nian, as well as the growing recognition in her village that women are an important force for development, several families chose to participate in a rabbit breeding project, resulting in improved family incomes in addition to strengthening social bonds. Other participants also took the initiative to consult with the village leader and bought some equipment such as gongs and drums for cultural performances. Zhang Nian also started publishing a newsletter on the notice board in the village, which included content on subjects relevant to the villagers such as agricultural

technology, environmental protection, and women's health. She also organized a New Year's celebration, and an effort to clean up trash in the village. These activities have helped to enrich the lives of the villagers.

The Wuyi County Women's Federation has given a high degree of recognition and support for Zhang Nian's efforts to carry out the Environmental Action Program and agreed to act as the sponsoring organization for the official registration of her organization, the Wuyi County Xin Miao Community Service Center. Thanks to the support and help of the Wuyi County Women's Federation, the Wuyi County Xin Miao Community Service Center received a certificate of registration issued by the Bureau of Civil Affairs in July 2011.



Zhang Nian holds her agency's registration certificate

Among the capabilities the Badi Foundation works with community-based organizations to develop is that of raising up and deploying human resources. This story is from a community-based organization in Lijiang, Yunnan Province that gained experience training local human resources to become facilitators for the Environmental Action Program.

Raising Up More Local Facilitators in Lijiang

In order to build the capacity of rural women to contribute to the harmony and prosperity of their communities, support government-sponsored initiatives and strengthen community relationships, the Lijiang Gucheng District Harmony Home Community Learning Service Center (the "Lijiang Harmony Center") in Yunnan Province began implementing the Environment Action Program course "Become a Facilitator of Community Service" in November 2011. Eighteen facilitators completed the study of the course.

Before the training, the Lijiang Harmony Center prepared an invitation letter and visited community members, including village leaders. The village leaders had seen the transformation of the villagers who had previously participated in Environment Action Program trainings offered by the Lijiang Harmony Center and had a great deal of respect for the program. The village leaders offered their support for the Lijiang Harmony Center's efforts to hold a facilitator training, including recommending women with outstanding potential to participate.

In the training, the participants studied the Environmental Action Program course materials together, and the Lijiang Harmony Center arranged a field trip to visit Guangle Village to observe and study farmers' techniques for raising Boer Goats and planting Rose Geranium. They also observed the farmers' methods for growing konjac, broad bean, pepper pericarpium zanthoxyli, angelica sinensis, and gastrodial. On the return trip back home, one of the participants commented that "we didn't have enough



Lijiang rural women participate in a facilitator training



Lijiang rural women initiate a service project

educational opportunities before, many times we thought about developing ourselves but we did not have any idea how to start. Seeing the development efforts of others fills us with many ideas we'd like to implement.” Other participants also commented on the usefulness of seeing practical examples.

One lady from Zhugu Village, despite minimal formal schooling, enthusiastically shared the experiences from her community. Her village raises black goats and cultivates medical herbs, such as aconite and *Platycodon grandiflorum*. She actively participated in sharing activities – giving advice to others and also learning from their experiences. Like the other participants, she could not wait to return home and apply what she had learned to her own community.

Participants from Baojie Village who had previously participated in an Environmental Action Program training shared their experience developing a konjac farming business. The business was developed following the Team Action Plan which is developed at the end of the first Environmental Action Program course. The participants had wanted to grow a cash crop that would grow well under drought conditions and conducted some research with the assistance of the Lijiang Harmony Center, deciding that konjac would be a good choice. The participants shared that in carrying out this action plan and successfully developing a konjac farming business, they experienced the joy of cooperation and unity. Their efforts to implement their action plan have been guided by a process of study, action and reflection. The participants from Baojie Village have decided to expand the

business from 10 mu to 50-80 mu acreage. The Lijiang Harmony Center is planning to help the Baojie Village project to become a model for other communities.

By the time the facilitator training ended, the friendships among the participants had grown very deep. They exchanged contact information and promised to keep in contact and share their progress with each other frequently. They were deeply grateful to the Lijiang Harmony Center for giving them the platform and opportunity to learn, share, communicate, and grow. Most importantly: what they had learned was not only for themselves, but as facilitators they shared a common goal—to contribute to their communities’ material and spiritual prosperity.

At the end of the training, all the participants made an action plan for their village. The Lijiang Harmony Center will keep in close contact with them to accompany them to implement their action plan and generate more experiences and learning.



Rural women consult about their community in Baojie Village



Practicing a traditional dance in Baojie Village



A junior youth class in Gansu Province

Another area of progress during 2011 relates to the quality of the programs implemented by the CBOs and program groups—specifically, the impact the Junior Youth Empowerment Program and Environmental Action Program are having on those who participate in them. The following two sections detail some of the developments in this area.

Junior Youth Empowerment Program

The Badi Foundation views the ages of 12 to 15 as a critical period in the development of an individual, and sees in such junior youth altruism, a strong sense of justice, and a desire to contribute to the betterment of their communities. The Junior Youth Empowerment Program seeks to nurture these qualities, while also developing powers of expression in the English language and channeling the energies of junior youth into service to their communities.

In 2011, 13 of the community-based organizations and program groups the Badi Foundation is supporting implemented the Junior Youth Empowerment Program in 29 communities, in collaboration with 16 local schools and 5 Education Bureaus, working with more than 2,500 participants during the year, and completing Level One training in the Junior Youth Empowerment Program with 1,870 participants—a 23% increase over 2010. This brings the total number of participants in the junior Youth Empowerment Program since the program's initiation to over 12,000. In addition, the Badi Foundation implements the Junior Youth Empowerment

Program directly in Macau S.A.R., in collaboration with the Macau Education and Youth Affairs Bureau, local schools and youth centers. In 2012, the Badi Foundation offered the Junior Youth Empowerment Program in collaboration with 5 local schools and 1 youth center, reaching 300 junior youth in Macau.

Among the impacts we observed in 2011 was the effect participation in the Junior Youth Empowerment Program—which includes the study of a series of texts guided by an older youth or young adult, coupled with service projects and social activities initiated by the junior youth—had on participants' consciousness of the joy derived from serving one's community. The following account, which details a service project undertaken in May 2011 by participants in Dali, Yunnan Province, is illustrative of this.

Experiencing the Joy of Service

In September 2010, one of the program groups the Badi Foundation is supporting in Dali, Yunnan Province started offering the Junior Youth Empowerment Program to Form 1 students in collaboration with the HaiDong Secondary School. In May 2011, after studying some preparatory materials to enhance their English language comprehension, the Form 1 students began studying Breezes of Confirmation, one of the texts of the Junior Youth Empowerment Program. Soon after beginning studying Breezes of Confirmation, the students, with the encouragement of the staff of the program group, decided to undertake a service project in ZunZhuang village, where some of the students were from. As the public bathroom in the village had not been cleaned in a long time and was very dirty, the students decided to clean it. Before starting the project, the students consulted about how they would go about doing this and made a plan.

Fifteen junior youth participated in the project to clean the public bathroom. Although the conditions were difficult, the junior youth insisted on cleaning the bathroom thoroughly. One student, ZhaoDan, was very excited to join the activity and was very eager to participate, but the dirty conditions in the bathroom made her feel ill, so she went outside. Upon seeing her classmates' perseverance, however, she went back inside and continued to clean.

With the collaborative hard work of the students, the public bathroom was cleaned very quickly. In the process of cleaning, the students not only experienced the happiness of serving their community, but also tasted the power of teamwork and mutual encouragement.

In her written reflection after the activity, one of the participants shared the following about how participating in the service project helped her realize that helping others is a source of happiness:

Participating in service makes me realize that helping people is the source of happiness, and I found out that helping people is not really that difficult at all. When others need a helping hand and you give them your help, you can feel a lot of satisfaction and happiness in your heart.

The activity was to clean a bathroom. Although the bathroom was not in our village and was very dirty, my classmates were very self-motivated and brought their own tools to set a good example. This activity reinforces my belief of helping people is the source of happiness, and I also love the feel of belonging. While we were cleaning the bathroom, an old lady came in, she was so happy to see us doing service for her community and she said:



Junior youth cleaning a bathroom in Dali

"These kids will surely go to college one day." We were all very delighted on hearing this. The words of the old lady motivate us to work even harder for the community. This experience prepares me for the upcoming service projects and I am looking forward to the next activity "Youth Community Service".

Another participant expressed how the experience changed the way she thought and impacted her behavior:

The process of cleaning up was really hard, and I had to deal with some unpleasant rubbish, but when we saw how clean it was when everything was done, we were so proud and joyous about it. It reminds me how foolish my behavior of littering before was. It also reminds me of how exhausted my parents are when they are working. They work every day but they never utter a word of bitterness. So we should share our parents' burden by helping them to do housework so they can have more rest. In my opinion, our village should have more service projects to clean and beautify our homes. This does not only help others but also gives ourselves satisfaction. When helping others, my heart is filled with excitement and happiness, when I see the smiles on others' faces, I am so contented, maybe it comes from the process of helping others. I am willing to work hard in exchange for the happiness of helping others. I love helping people.

The support of the local Education Bureau and middle school enables the Suolu Junior Youth English Training Center, a community-based organization implementing the Junior Youth Empowerment Program in Lijiang, Yunnan Province, to assist junior youth to channel their energies into service.

Channeling the Energies of Junior Youth into Service

The Suolu Junior Youth English Training Center (the “Suolu Center”) is a community-based organization that has been implementing the Junior Youth Empowerment Program in the Gucheng District of Lijiang, Yunnan Province since 2005. The Suolu Center has benefited greatly from the support of the Gucheng District Education Bureau, and has been collaborating with a local middle school to offer the Junior Youth Empowerment Program to students in Lijiang.

In the fall of 2011, the middle school decided to offer more time for the implementation of the Junior Youth Empowerment Program and asked the Suolu Center to work with the students for an hour on the weekends dedicated to developing students’ capacity to serve their community. During the first weekend, the staff of the Suolu Center discussed with the students what their hopes and aspirations were for the future. One idea that emerged through this discussion was that it is important for each person to serve and contribute to the improvement of their community. In the context of this discussion, the students were asked to think about what service they could do in the context of their school campus.

The second weekend, the students shared their ideas about possible service projects, and 11 service activities were conceived. The class divided into 11 teams by different service activities, and the teams consulted about how they could carry out the service project and what preparation they needed to do in advance.

The third weekend, the 11 teams put their plans into action. Two staff from the Suolu Center assisted the 11 teams, with some teams participating in service projects within the school building and others doing so outside. The projects included cleaning pictures and frames in the school, cleaning the wooded area on the campus, and, having noticed that the cover for a drainage well on campus had been broken for a long time, the students brought out some old broken desks and chairs and used the materials from them to fashion a new lid. After these activities, all the students came back to the classroom and shared their reflections on the experience. What was most striking was how much happiness and satisfaction the students derived from taking an active role in serving their community, and how much they were looking forward to their next service activity.



Members of the Suolu Junior Youth English Training Center



Junior youth consulting about service to their community



Junior youth study the JYEP curriculum



A community reflection meeting in Ningxia Hui Autonomous Region

Environmental Action Program

Women living in China's rural regions are in a unique position to contribute to the development of their communities. The experience of the community-based organizations (CBOs) and program groups that are implementing the Environmental Action Program has shown that this population, upon gaining a deeper understanding of the irreplaceable role they have to play in the development of their communities and studying concepts related to the science of sustainable development, are quick to put what they have learned into action. On numerous occasions, we have seen that the example set by the women who strive to apply what they have learned galvanizes and inspires others in the community to actively participate in development efforts.

In 2011 the Badi Foundation supported 8 community-based organizations and program groups that implemented the Environmental Action Program in 25 communities in

collaboration with 10 local government agencies. The CBOs and program groups collectively worked with over 1,000 participants, and completed EAP Level One and Two training with 1,090 and 772 participants, respectively 18.6% and 23% increases over the prior year. This brings the total number of individuals who participated in Environmental Action Program trainings offered by CBOs program groups and the Badi Foundation to over 6,300. Two CBOs implementing the Environmental Action Program, in Hebei and Yunnan Provinces, were able to obtain official registration during 2011, demonstrating governmental recognition of the importance and effectiveness of the Environmental Action Program.

The following account from one of the program groups implementing the Environmental Action Program sheds light on the manner in which the program integrates the development of a scientific approach to community challenges with enhanced confidence and harmonious relationships:

Applying Scientific Knowledge through Unified Action

The Hai Yuan Ai Xin Environment Service Centre, one of the program groups the Badi Foundation is supporting, conducted a five-day Environment Action Program training in October 2010 in Jin Gou village, Hai Yuan County, Ningxia Hui Autonomous Region. Many women from Jin Gou village attended the training, studying concepts of ecologically sustainable farming while developing their abilities to consult together and apply spiritual principles such as unity and cooperation to building a prosperous and harmonious community. After the training, the women began to participate more actively and apply what they had learned to the development of their community, and an atmosphere of unity, consultation and co-operation developed.

As an initial activity to integrate what they had learned from the training into their daily practices, the participants analyzed their previous agricultural production practices and assessed whether they were environmentally sustainable. The participants reflected on the past composting practice in light of the knowledge gained in Environmental Action Program course about concepts such as the web of life, carbon cycle and ecological farming. In the past, the villagers used large amounts of chemical fertilizer in their field, which resulted in environmental pollution. In addition, they had challenges with crop pests and diseases. So, after

consultation, the villagers decided to initiate a project to start applying more scientific methods to their composting practices. 200 villagers signed up to participate in the composting project. The Hai Yuan Ai Xin Environment Service Centre did some Internet research to learn about methods for composting fertilizers. The process they used, which was a result of their enhanced understanding of the science of composting, consisted of adding soil to the compost heap, mixing in crop residue and grasses, and where conditions required, also adding some water. The compost mixture was then stirred and covered with a plastic cap. In cold weather conditions, the compost is left for one or two months to ferment, but if the weather is warm, only two to three weeks are needed.

This modified composting practice increases the moisture in the compost heap, raises its temperature, and therefore leads to fewer pests and better crop production. The villagers of Jin Gou village used this modified fertilizer to grow 400 mu of potatoes, a greater production than they achieved with their previous composting method and demonstrated the power of application of scientific knowledge through unified action.



Villagers practicing new composting methods

In the following story, a community-based organization implementing the Environmental Action Program in Ningxia Hui Autonomous Region, after a process of capacity building and consultation with the local community, initiates a more complex project by establishing a sheep cooperative.

Contributing to the Development of a Harmonious and Prosperous Community

Since the Qingyuan Harmony Community Service Centre (the “Qingyuan Center”) began implementing the Environmental Action Program in Xiji County, Ningxia Hui Autonomous Region in 2008, participants have been inspired and encouraged by the program. Not only have they transformed their mindsets and increased their confidence to participate in community affairs, the members of the community have grown more united and helpful to each other, using the tools of consultation and cooperation to solve community problems and advance community development through a series of community service activities. Participants in

the program have taken the initiative to help the elderly and the disabled in the village, repair roads and clean public places. After the training, through discussion and consultation, the participants identified their desire to increase the income of their village.

Through the experience gained from implementing the Environmental Action Program and their assessment of the local social reality, the members of the Qingyuan Center determined to set up an economic cooperative to raise small tail han sheep. The vision was that this project would combine carrying out a

more advanced plan through unified action while also raising the income of the villagers, drawing on the concept in the Environmental Action Program that material and spiritual development must go hand in hand. Through this project, the members of Qingyuan Center hoped that the community could realize its wish for prosperity.

In order to better understand the operation and the development of the cooperative, in June 2011 the Qingyuan Center made arrangements for a group of villagers to visit a small tail han sheep cooperative in Yanchi County, Ningxia Hui Autonomous Region to learn about methods of husbandry and disease prevention for the sheep as well as about the registration and management of a cooperative. The group also visited the Ningxia Poverty Alleviation Environmental Rehabilitation Center to get advice on the possibility of raising sheep through a cooperative.

In July of 2011, the founder of the Qingyuan Center, working together with villagers, successfully registered the Xiji County Huizhong Small Tail Han Sheep Farming Cooperative under the Xiji County Administration for Industry and Commerce. Staff of the Qingyuan Center started off the project by carrying out an investigation of the small tail han sheep breeding environment and breeding technology in Yaobazhuang village. They also began consulting with families that were interested in participating in the sheep project about how to go about cooperating to raise the sheep.

As a result of this process of investigation and consultation, the villagers arrived at a mode of operation for the cooperative: any member of the community could enter into an agreement with the cooperative to obtain two sheep from the cooperative for a period of a year. After the one year period, the participants could return two sheep to the cooperative, at which time they could choose to either terminate or extend the contractual relationship. On this rolling basis, the cooperative sheep project will gradually expand its beneficiaries.

In order to ensure the healthy operation of the cooperative, the Qingyuan Center conducted a training on breeding techniques for small tail han sheep and an Environmental Action Program training for the members of the cooperative. This prepared the participants to manage the prevention and treatment of disease. In the course of project implementation, staff of the Qingyuan Center and members of the cooperative visited the households that were raising sheep every two weeks to gain understanding of the growth of the sheep and evaluate their health and the care being provided. They also invited experienced local farmers to share their knowledge about creating the feed for the sheep using local resources. The members of the community expressed their gratitude to the cooperative for helping the farmers gain a sound understanding of sheep feed formulation preparation. This has laid a good foundation for the operation of the cooperative. In a recent evaluation of the project, it was found that the sheep are in good condition, growing healthily and have adapted to the local environment well.

In the course of the project, Qingyuan Harmony Community Service Center conducted an Environmental Action Program training for the members of the cooperative who had not previously participated in a training. This has enhanced the confidence of the farmers and nurtured a consultative atmosphere that is conducive to the sharing of knowledge and mutual support when challenges arise.

The members of the community have a very positive attitude towards the cooperative and have been very pleased with the small tail han sheep breed. The active participation of government officials in the project has contributed greatly to its sustainability. Since its inception, the project has been actively supported by three government agencies.



A shepherd in Ningxia Hui Autonomous Region



Members and friends of Qingyuan Center



Kindergarten class at the School of the Nations

Program Developments – Macau S.A.R.

In addition to its efforts in mainland China, the Badi Foundation has two projects in Macau S.A.R. that also seek to develop the potential of individuals and institutions to contribute to the advancement of their communities: the School of the Nations and the Macau Junior Youth Empowerment Program.

School of the Nations

The School of the Nations seeks to serve the educational needs of the population of Macau by fostering the intellectual and moral development of its students in an integrated manner. In addition to implementing international curricula such as the International Baccalaureate Program and the International General Certificate of Secondary Education, the school also implements innovative character development programs such as the Hidden Gems Curriculum at kindergarten, the Junior Youth Empowerment Program at upper Primary and lower Secondary, and elements of the Preparation for Social Action Program in upper Secondary.

2011 saw student enrollment at the School of the Nations grow from 315 to 378 students, an increase of 20%. The school also received a special education license from the Macau Education and Youth Affairs Bureau, making it the only school in Macau to have both general education and special education licenses and enabling it to offer its programs to a broader cross-section of the population.

The School of the Nations continued to expand its

implementation of the Junior Youth Empowerment Program, and participants in the program designed and carried out service projects such as arranging reading sessions with younger students in the school, as well as a campus wide recycling project. Teachers from the School of the Nations also began offering the Junior Youth Empowerment Program to neighboring schools through the Badi Foundation's Macau Junior Youth Empowerment Program during 2011.

In September, a delegation of officials from the Gucheng District Education Bureau in Lijiang, Yunnan Province that is collaborating with one of the community-based organizations implementing the Junior Youth Empowerment Program in Lijiang visited the School of the Nations for two days to observe its implementation of character development programs, and in particular the Junior Youth Empowerment Program. The delegation included Mr. He Xiu Quan, Director of the Lijiang Gucheng District Education Bureau; Mr. Hong Zhong, Vice-Director of the Lijiang Gucheng District Education Bureau; Mr. Zhang Jin Sheng, Principal of the Gucheng District Teacher Training School; Ms. Wang

Qing Yun, English Teaching Research Staff of the Gucheng District Education Bureau; Mr. Yang Li Dong, Principal of Jin Hong Middle School; and Ms. He Yu Xia from the Lijiang Gucheng District Suolu Junior Youth English Training Center. During their visit, the delegation members observed classes and service activities related to the School of the Nations' character development program, and also participated in a round table discussion with staff and teachers of the School of the Nations and Badi Foundation focusing on developing the intellects and characters of students in order to equip them for a life of learning and service. The visit provided a special opportunity to share experiences and begin an exploration of methods for nurturing the intellectual and moral development of students in a formal education setting, both in Macau and



Gucheng District Education Bureau Officials visit the School of the Nations

the Gucheng District of Lijiang, and student and teacher exchanges between the School of the Nations and a school in the Gucheng District are planned for 2012.

Macau Junior Youth Empowerment Program

During 2011, the Badi Foundation's Macau Junior Youth Empowerment Program worked with approximately 300 junior youth in collaboration with five schools and one youth center as well as the Macau Education and Youth Affairs Bureau.

In terms of formal classes, during the 2011 year, the Badi Foundation collaborated with teachers from Pooi To Secondary and Fong Chong Taipa Secondary schools in Macau to offer Junior Youth Empowerment Program classes as a part of the formal English curriculum of the schools. The students studied texts centered on universal moral principles, enabling them to develop their reading, writing, and speaking abilities in the context of examining how to build a better society. Strong collaboration between the Badi Foundation and school teachers to implement the program in these classes created an environment of cooperative learning, creativity, and enthusiasm.

The Badi Foundation also offered extra-curricular groups at Pui Va Secondary, Pooi To Secondary, and Lou Hau Primary schools during 2011. These extra-curricular groups of 10-20 participants met for 1.5 hours each week, providing students with an opportunity to learn in a relaxed and friendly environment of mutual encouragement and respect. These small groups were able to organize activities such as service projects, group outings, and field trips. This year some of the groups cleaned trash from dirty beaches in Macau, sang songs for the elderly, and helped primary students read English story books.

In addition, during 2011 the Badi Foundation continued its collaboration with the University of Macau and local schools to identify volunteers who we can take part in our formal training program and be accompanied to work with junior youth.



A junior youth group at Lou Hau Primary School in Macau



University of Macau students consult about service to their community

A final exciting development for the Macau Junior Youth Empowerment Program in 2011 was that it was invited by the Macau Education and Youth Affairs Bureau to offer elements of the program as a course in its summer program. Thirty youth from Macau participated in the courses, during which they eagerly developed English language abilities and discussed moral concepts essential to their healthy growth and development such as protecting the environment and cultivating generosity.



Staff of the FCPMC and the Badi Foundation

Government and Civil Society Collaboration

The development of capacity in individuals and institutions to contribute to the advancement of their communities requires shared understanding and active collaboration between government agencies and civil society organizations. Understanding government priorities and engaging in an ongoing discussion about how best to release the potential of China's rural populations is a critical aspect of the work of the Badi Foundation. In addition, we seek to build relationships with like-minded Chinese NGOs, who represent another valuable source of knowledge regarding development processes in China, and with whom the Badi Foundation regularly engages in an exchange of ideas. The following are some of the developments in this area in 2011:

Presentation at Seminar Organized by the Foreign Capital Project Management Center of the State Council Leading Group Office of Poverty Alleviation

In April, the Badi Foundation was invited by the Foreign Capital Project Management Center of the State Council Leading Group Office of Poverty Alleviation (FCPMC) to share a presentation on "The Evolution of International Development Thought". Badi Foundation Executive Director Mr. Victor Ali, Chief Representative Shareen Ahmed Farhad and seven other colleagues and about 40 of the Foreign Capital Project Management Center's officials and workers attended the event. Mr. Ou Qingping, Director of FCPMC, hosted the event, and Badi Foundation Beijing Office Chief Representative, Mrs. Shareen Ahmed Farhad, shared a presentation on the evolution of international development thought as well as some of the Badi Foundation's experience working in the field of development in China.

The presentation was followed by a lively discussion touching on topics including the development of capacity in China's rural populations, assessing the impact of development programs, fostering a collaborative relationship between NGOs and local authorities, and opportunities for international NGOs to participate in national issues such as poverty alleviation.



Mr. Ou Qingping, Director of the FCPMC and other officials attend a presentation by the Badi Foundation



Badi Foundation Chief Representative, Shareen Ahmed Farhad shares a presentation

Participation with National Government Agencies in First Child Poverty and Development Forum

In May the Badi Foundation participated in the first “Child Poverty and Development Forum” organized by the Foreign Capital Project Management Center of the State Council Leading Group Office of Poverty Alleviation (FCPMC) and UNICEF at Zhejiang University. The forum, which provided a space for different organizations and entities to share international and domestic research and experience on issues related to child poverty, was attended by representatives from the FCPMC, the National Working Committee on Children and Women, Ministry of Civil Affairs, Ministry of Commerce, Ministry of Education, provincial Poverty Alleviation Bureaus, Zhejiang University, Beijing Normal University, experts in related fields and three international



Participants from Badi Foundation and FCPMC at the First Child Poverty and Development Forum

non-profit organizations, including the Badi Foundation. The Badi Foundation representatives learned a great deal from the presentations at the Forum and discussions with other participants.

Establishment of China Charity Federation Badi Community Development Fund

In January, the Badi Foundation entered into a formal agreement with the China Charity Federation establishing the “China Charity Federation-Badi Community Development Fund.” The Fund provides a channel for individuals and organizations who wish to provide financial support to the community-based organizations the Badi Foundation is collaborating with. The China Charity Federation (CCF) is a nationwide non-governmental charity organization. It was established in 1994, with approval from the Chinese government, and was legally registered as an independent entity. Its members, all of whom work on a voluntary basis, include private citizens, businesses, and social institutions

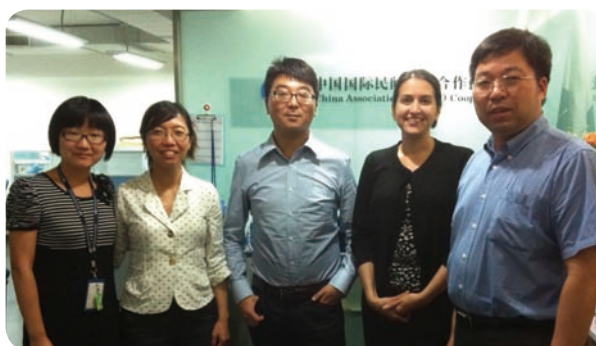


China Charity Federation Vice Secretary-General Zhang Xinguo with Badi Foundation staff

interested in charitable causes. CCF’s many humanitarian acts have drawn extensive social attention and have won the trust and support of the Chinese government. There are over 270 affiliates of CCF throughout China.

Badi Foundation and Chinese Association for NGO Cooperation Sign Three Year Special Cooperation Agreement

The Badi Foundation and Chinese Association for NGO Cooperation (CANGO) entered into a three-year special cooperation agreement on July 20, 2011. The agreement was signed by CANGO Secretary-General and Vice Director Mr. Huang Haoming and Badi Foundation Chief Representative Shareen Ahmed Farhad. Under this agreement, CANGO and the Badi Foundation will collaborate to organize capacity building trainings and seminars, participate in high level



CANGO Secretary-general and Vice Director Huang Haoming with Badi Foundation staff

meetings and share experiences related to the development of non-governmental development organizations in China.

Round Table Conference on “The Role of Farmers in Rural Community Development”

On August 10, 2011, the Badi Foundation Beijing Representative Office organized a round table conference on the theme “The Roles of Farmers in Rural Community Development” at the office of the China Charity Federation in Beijing. Badi Foundation president Dr. Lori McLaughlin Noguchi, Badi Foundation Beijing Office Chief Representative Shareen Ahmed Farhad, Foreign Capital Project Management Center of the State Council Leading Group Office of Poverty Alleviation (“FCPMC”) Director Mr. Liu Shengan, China Charity Federation Deputy Secretary-General Mr. Zhang Xinguo, Chinese Association for NGO Cooperation (“CANGO”) Secretary-General Mr. Huang Hao Ming, and Associate Professor from Tsinghua University’s Research Center on Non-Profit Organizations, Dr. He Jianyu each shared perspectives and insights from their areas of work related to the question of the crucial role of farmers in rural community development. In addition, members from three of the community-based organizations the Badi Foundation is supporting shared their experiences working in rural communities. The round table conference is an initial effort of the Badi Foundation’s Beijing Representative Office to create a forum for sharing and dialogue, so that farmers, government agencies, community based-organizations, and academics participating in community development can discuss their experiences of rural development. The foundation hopes to



Community-based organizations dialogue with national government and civil society leaders



Program group founder Mo Ting shares a presentation on her organization

build on this experience in the future, providing a space for experts in a variety of fields to share and exchange views on the development of rural communities in China.

Collaboration with Macau Education and Youth Affairs Bureau to Offer Junior Youth Empowerment Program

The Badi Foundation was pleased to be invited by the Macau Education and Youth Affairs Bureau to offer the Junior Youth Empowerment Program courses as part of the Education Bureau’s summer program in July 2011. 30 youth from Macau participated in the courses, during which they eagerly developed English language abilities and discussed moral concepts essential to their healthy growth and development such as protecting the environment and cultivating generosity.



Macau youth participate in summer courses offered by the Badi Foundation

China Poverty Alleviation Magazine published an article in its August 16, 2011 issue on the recent roundtable discussion on the theme “The Roles of Farmers in Rural Community Development” organized by the Badi Foundation at the office of the China Charity Federation in Beijing.

On August 16, 2011, an article the China Philanthropy Times featured one of the community-based organizations that the Badi Foundation is supporting in Hebei Province. The article describes the personal transformation that Zhang Nian, the founder of the community-based organization, underwent after participating in an Environmental Action Program training offered by the Badi Foundation, and her subsequent efforts to form an organization to offer similar trainings to her fellow community members and to accompany them to carry out service projects in their village. As a result of her efforts and the support of the local community and authorities, Zhang Nian was recently able to officially register her organization in 2011.

China Philanthropy Times again featured the Badi Foundation in an article in its November 15, 2011 issue about NGOs seeking to contribute to China's development.



Financial Report

Badi Foundation Financial Statement for January 1, 2011 - December 31, 2011

INCOME				All in USD					
MACAU S.A.R. OPERATIONS									
Donations and Grants		Individual Donations		31,194		599,193			
		Institutional Grants		568,000					
Other Income		Book Sales/Materials		1,431		75,186			
		Interest Income		17,412					
		Training and Service Fees		56,343					
TOTAL INCOME MACAU S.A.R. OPERATIONS				674,379					
GRAND TOTAL INCOME				674,379					
EXPENDITURES				All in USD					
MACAU S.A.R. OPERATIONS				Mainland CHINA OPERATIONS					
Macau S.A.R. Administration	Accounting and Auditing Services	3,977	101,193	Beijing Administration	Accounting and Auditing Services	952	54,782		
	Bank Charges	689			Bank Charges	390			
	Human Resources	88,358			Telecommunications	275			
	Miscellaneous/Other	284			Office Rent	17,688			
	Office Supplies	124			Utilities and Cleaning	1,622			
	Telecommunications	208			Human Resources	27,910			
	Travel	7,554			IT Support	563			
					Office Supplies	1,077			
Macau Junior Youth Empowerment Program	Materials and Supplies	822	29,170		Institutional Capacity Building Program	Travel and Transportation		1,118	83,831
	Trainers	23,415		Legal Costs		455			
	Junior Youth Seminar at School of the Nations	4,933		Seminar/Training		1,358			
Support for Community-Based Organizations in Mainland China	Grants to Community-Based Organizations Implementing Junior Youth Empowerment Program	148,755	356,533	Junior Youth Empowerment Program		Equipment and Maintenance	1,374	33,108	
	Grants to Community-Based Organizations Implementing Environmental Action Program	53,778				Trainers and Field Monitors	51,704		
	Seed Funding to China Charity Federation Badi Community Development Fund to Support Community-Based Organizations	154,000			Travel	24,869			
					Materials	843			
				Environmental Action Program	Seminars	2,445	37,239		
					Equipment and Supplies	1,576			
					Communications	2,394			
					Trainers and Field Monitors	24,271		54,675	
					Travel	5,768			
		Materials	1,054						
		Seminars	1,023						
		Equipment and Supplies	991						
TOTAL MACAU S.A.R. OPERATIONS EXPENDITURES		486,896		TOTAL CHINA OPERATIONS EXPENDITURES		263,634			
GRAND TOTAL EXPENDITURES				750,530					
SURPLUS/(DEFICIT) for the period				(76,151)					

Note: The unaudited financial statement presented above is for the period January 1, 2011 through December 31, 2011.

School of the Nations, Macau S.A.R. Financial Statement

INCOME		All in USD	
Tuition Fee		2,001,563	
Government Subsidy		430,296	
Other Income		397,716	
TOTAL INCOME		2,829,575	
EXPENDITURES		All in USD	
Student Related Costs		2,130,662	
Operating Costs		334,226	
Depreciation		528,171	
TOTAL EXPENDITURES		2,993,059	
Surplus/(Deficit) for the period		(163,484)	

Note: The unaudited financial statement presented above is for the period August 1, 2010 through July 31, 2011.